



# The 2012 Financial Puzzle

**SOMERSET COUNTY PUBLIC SCHOOLS**

Superintendent's Presentation to the Board

Dr. Karen-Lee Brofee

February 15, 2011



# ITEMS FOR CONSIDERATION

As we enter our fourth year of decreased funds



Item One – Program Goals

**Master Plan and Race to the Top**



Item Two – How do we stand on supporting those goals?

**Bridge to Excellence Report:  
December, 2010**



Item Three – What is our projected revenue?

**The Governor's Budget has been released.**



Item Four – What are the requests for 2012?

**Budget Conferences have been held with  
all principals and supervisors**



Item Five – Some Options to Balance the Budget



Item Six – Budget Development Calendar



# ITEM ONE: PROGRAM GOALS

## MISSION

The mission of Somerset County Public Schools is to unite the best efforts of our entire community in order to assure that all students **achieve** high standards, **graduate** from high school and are equipped with the **skills** and behaviors needed to attain success in a rapidly **changing world**.

ACHIEVE HIGH  
STANDARDS

SUCCESSFUL  
GRADUATION

SKILLS TO  
MEET A  
CHANGING  
WORLD



# MASTER PLAN STRATEGIES

WE ARE FISCALLY BOUND TO USING OUR FUNDING TO:

## 1. INCREASE STUDENT ACHIEVEMENT

- \* Through Engaged Students
- \* Through Family & Community Involvement

## 2. INCREASE EFFECTIVE INSTRUCTION

- \* Through Highly Qualified Staff
- \* Through Continuous Learning & Improvement

## 3. PROVIDE A SAFE & SECURE LEARNING ENVIRONMENT

- \* Through Consistent and Effective Discipline
- \* Through Attentive and Supportive Student Services



# ITEM ONE: PROGRAM GOALS

## MISSION OF THE SCHOOL BOARD

The mission of Somerset County Public Schools Board of Directors is to provide **governance and leadership** for student success in the global 21<sup>st</sup> Century community by explicitly promoting deliberate policy development, high standards for teaching and learning, responsible resource allocation, and on-going accountability.

POLICY  
DEVELOPMENT

HIGH  
TEACHING  
AND LEARNING  
STANDARDS

RESPONSIBLE  
RESOURCE  
ALLOCATION

ON-GOING  
ACCOUNTABILITY



# COMMITMENT OF THE BOARD

## FIRST THREE BOARD NORMS

1. Reach agreement through respecting differing views and speaking as one voice.
1. Be open to all voices in our community rather than factions in order to foster solid experiences for our students
1. Focus our decision making on student achievement, student well-being, and system morale



# STATE DIRECTIVES:

## TWO SETS OF MANDATES FOR EDUCATION'S DESTINATION

### NO CHILD LEFT BEHIND

- 1. STUDENT ACHIEVEMENT OF HIGH STANDARDS IN READING AND MATHEMATICS
- 2. ELL STUDENT ACHIEVEMENT
- 3. HIGHLY QUALIFIED TEACHING STAFF FOR ALL STUDENTS
- 4. SAFE, DRUG FREE LEARNING ENVIRONMENTS
- 5. SUCCESSFUL GRADUATION

ESEA IS TO BE REAUTHORIZED THIS YEAR

### ARRA ASSURANCES

- 1. TEACHER EFFECTIVENESS AND EQUITABLE PLACEMENT
- 2. PK-COLLEGE CAREER AND DATA SYSTEM
- 3. COLLEGE AND CAREER READY STANDARDS AND ASSESSMENTS
- 4. TARGETED INTENSIVE INTERVENTION AND SUPPORT

ARRA FUNDS ARE NOT AVAILABLE FOR 2012



# So, How Have We Done?

From December 2010 *Bridge to Excellence Review*

Planned Revenue 2010	Original 2010	Original 2011	Change
Local Appropriation	\$ 8743,774	\$8,751,100	\$7,326
State	\$23,070,614	\$22,848,976	(\$221,638)
Federal	0	0	0
Other Sources	\$261,905	\$536,560	\$274,655
Other Local	\$265,000	\$185,000	(\$80,000)
Other Federal	\$3,800,000	\$3,700,000	(\$100,000)
Federal ARRA	\$1,539,184	\$1,300,000	(\$239,184)
<b>TOTALS</b>	<b>\$37,680,477</b>	<b>\$37,321,636</b>	<b>(\$358,841)</b>



## Plans for NCLB GOALS for this Current Year 2010-2011

- Goal 1: High Standards in Reading and Math We spent \$468,994 less.
- Goal 3: Highly Qualified Teachers We spent \$221,957 more
- Goal 4: Safe and Drug Free Learning Environments We spent \$17,000 less
- **MANDATORY COST OF DOING BUSINESS**
  - We spent \$94,804 Less



# So, How Have We **ACTUALLY** Done?

From December 2010 *Bridge to Excellence Review*

Planned FY2010	Original Budget	Actual June 30,2010	Change
Local Appropriation	\$ 8743,774	\$8,740,422	(\$3,352)
State	\$23,070,614	\$23,054,497	(\$16,117)
Federal	\$3,800,000	\$5,260,710	\$1,460,710
Other Sources	\$261,905	\$261,905	0
Other Local	\$265,000	\$265,641	(\$8,359)
Federal ARRA	\$1,539,184	\$1,325,960	(\$213,224)
<b>TOTALS</b>	<b>\$37,680,477</b>	<b>\$38,900,135</b>	<b>\$1,219,658</b>



## In Terms of NCLB GOALS in What We Actually Did Last Year

- Goal 1: High Standards in Reading and Math We spent \$1,105,391.
  - Goal 3: Highly Qualified Teachers We spent \$211,789 **97.7% HQ**
  - Goal 4: Safe and Drug Free Learning Environments We spent \$39,447
- Local Goals: \$78,330

### MANDATORY COST OF DOING BUSINESS

- We spent \$215,298 Less than Expected



# American Recovery and Reinvestment Act

From December 2010 *Bridge to Excellence Review*

Grant Name	FY2010	FY 2011	Total
Nat'l School Lunch	\$ 34,536	\$0	\$34,536
Homeless	\$7,870	\$6,430	\$14,300
Title I	\$519,427	\$314,354	\$833,781
IDEA Part I	\$371,952	\$351,822	\$723,774
IDEA Preschool	\$7,901	\$25,741	\$33,642
IDEA Infants &	\$7,978	\$29,780	\$37,758
SFSF	\$276,976	\$632,838	\$909,814
<b>TOTALS</b>	<b>\$1,226,641</b>	<b>\$1,226,641</b>	<b>\$2,587,605</b>



# ARRA FUNDS

## LAST YEAR

## THIS YEAR

- 1. TEACHER EFFECTIVENESS AND EQUITABLE PLACEMENT **20%**

- 1. \$306,669

- 1. \$224,572

- 2. PK-COLLEGE CAREER AND DATA SYSTEM **2%**

- 2. \$34,096

- 2. \$13,500

- 3. COLLEGE AND CAREER READY STANDARDS AND ASSESSMENTS

- 3. \$609,933

- 3. \$102,708

**28%**

- 4. TARGETED INTENSIVE INTERVENTION AND SUPPORT **45%**

- 4. \$281,943

- 4. \$878,152

- **5%**

- Other:  
\$142,033



## WHAT DO WE KNOW?

### 1. The loss of ARRA Funds

\$2,587,605 Less Available Monies from  
the last 2 years

**\$400,000 DECREASE (ARRA positions  
2010-2011)**

### 2. The Governor's Budget

**\$251,220 DECREASE\***

**(Result of a decrease in the per pupil  
state revenue saving the saving the  
state \$94 million)**



## WHAT HAS BEEN PROPOSED AS NEEDS?

### STAFFING

DIS – Maintain 1 Title 1 Position

GES – Maintain 1 ARRA

PAE – Maintain 1 ARRA; Add 13 new

WES – Maintain 3 ARRA

SIS – Maintain 2 SFSF; Add 2

WHS – Maintain 1 ARRA; Add 1

CHS – Maintain 1 ARRA; Add 1.2

ELEM – Maintain 1 ARRA Coordinator

SPED – Maintain 2 ARRA **\$ 672,711**



## WHAT HAS BEEN PROPOSED AS NEEDS?

### MATERIALS AND SERVICES \$\$

SP ED: \$211,987

ELEM: \$ 33,000

SEC: \$ 45,020

HR: \$ 20,399

TRANS: \$146,820

PLANT: \$ 84,645

MAINT: \$ 51,400

TOTAL \$ **593,271**

**Plus staffing= \$1,265,982**



## RESULT: **WE HAVE SOME HARD, HARD WORK TO DO**

- To implement what has been asked we would have to cut 22 other teaching positions
- If we eliminated all supplies (\$871,442), it wouldn't be enough to meet the new requests
- If we eliminated spending anything on equipment (\$668,508), it wouldn't be enough



## **SOLUTION: WE MUST USE A COMBINATION OF REDUCTIONS THAT IS FAIR, EQUITABLE, AND HONORS OUR COMMITMENT TO OUR STUDENTS**

- We will begin negotiating soon. I recommend that we put **furlough days** on the table.
- As much as I agree that new positions are needed, we do not have funds for additions. We can only retarget and redistribute within a balanced budget. I recommend we **set clear class sizes** for primary, elementary, intermediate, and secondary classes.



## Continued:

- I recommend that current positions that we strive to maintain from funding made available through attrition, be **distributed according to enrollment.**
- I recommend that we **approach all positions and items according to impact and efficiency.**
- I recommend that we **seek non-recurring cost support from the commissioners.**



## Continued:

- I recommend that we begin the process of **informing persons in positions that we cannot sustain next year, by early March.**
- I recommend that we seek **external or grant funding** for the expansion of the technology program.



# ITEM ONE: PROGRAM GOALS

## MISSION

The mission of Somerset County Public Schools is to unite the best efforts of our entire community in order to assure that all students **achieve** high standards, **graduate** from high school and are equipped with the **skills** and behaviors needed to attain success in a rapidly **changing world**.

ACHIEVE HIGH  
STANDARDS

SUCCESSFUL  
GRADUATION

SKILLS TO  
MEET A  
CHANGING  
WORLD



# ITEM ONE: PROGRAM GOALS

## MISSION OF THE SCHOOL BOARD

The mission of Somerset County Public Schools Board of Directors is to provide **governance and leadership** for student success in the global 21<sup>st</sup> Century community by explicitly promoting deliberate policy development, high standards for teaching and learning, responsible resource allocation, and on-going accountability.

POLICY  
DEVELOPMENT

HIGH  
TEACHING  
AND LEARNING  
STANDARDS

RESPONSIBLE  
RESOURCE  
ALLOCATION

ON-GOING  
ACCOUNTABILITY



# NEXT STEPS

Feb  
15

Item One – Seek Board Guidance  
Review Board Policy on Class Size

Feb  
18

Item Two – Prepare Draft of Necessary Reductions and  
Meet with Principals and Supervisors

Feb  
24

Item Three – Convene Master Plan Steering  
Committee of Parents, Community Members,  
Board, and Staff to give guidance and input

TBD

Item Four – Begin Negotiations with three units on  
consideration of Furlough



# NEXT STEPS



Item Five – Meet with Commissioners



Item Six– Budget Work Session with the Board



Item Seven– Board Regular Session March 15  
Opportunity for Staff Input and Reaction  
Present Budget Draft March 15



Item Eight – Superintendent’s Proposed Budget



Item Nine – Public Hearing April 26th



Item Ten – Budget Approval by Board May 17th



## Our President said: "We cannot sacrifice our future...."

- **Obama, Duncan Defend Boost In Education Spending.**
- The [Baltimore Sun](#) (2/15, Marbella, Bowie, 228K) reports that Obama yesterday "used the Baltimore County school as a backdrop to convey a message that, even at a time when he is calling for cuts in other spending, he is increasing investment in education." His "budget calls for \$4.3 billion for recruiting and training teachers and principals, a portion of which would be devoted to those involved in science, technology, engineering and math -- or STEM -- fields."



**We need to be responsible to both our taxpayers (the citizens of Somerset) and our students.**

**To do so we need everyone's help and understanding.**